

Agenda

Improving Human Performance on the Grid

A conference and workshop on improving human performance and increasing reliability on the bulk power system

March 26 – 28, 2013 | 8:00 a.m. – 5:00 p.m. Eastern

NERC Atlanta Office 3353 Peachtree Road NE Atlanta, GA 30326

(404) 446-2560

Westin Buckhead

3391 Peachtree Road NE

Atlanta, GA 30326 (404) 365-0065

Tuesday, March 26, 2013 - NERC Atlanta Office

7:15 – 8:00 Registration and Breakfast

8:00 - 5:00 NERC Cause Analysis Training

(NERC - Conference Room 611 & 612)

- Ben McMillan, NERC, Risk Analysis Engineer, Event Analysis
- Jule Tate, NERC, Manager Event Analysis, Reliability Risk Management

8:00 – 5:00 Improving Human Performance: Building a Culture of High Reliability

(NERC – Conference Room 802)

- James Merlo, NERC, Associate Director, Human Performance The Psychology of Human Behavior
- Dr. Patrick Sweeney, Sweeney Leadership Development Group, LLC Building Trust in Organizations
- Earl Carnes, DOE, Senior Advisor Organizational Assessment

12:00 – 1:00 Lunch

5:00 – 7:00 Evening Registration and Reception

Wednesday, March 27, 2013 - Westin Buckhead

7:30 – 8:30 Registration and Breakfast

8:30 – 8:35 Logistics and Safety — James Merlo, NERC

8:35 – 8:45 Welcome Address and Introductions

Mike Moon, NERC, Senior Director of Reliability Risk Management Group

NERC

| 8:45 – 9:15 | Opening Keynote: The Importance of Good Human Performance to Reliability |
|---------------|--|
| | Gerry Cauley, NERC, President and Chief Executive Officer |
| 9:15 – 10:00 | Is Error-Free Possible? |
| | Dr. Chong Chiu, Performance Improvement International |
| 10:00 – 10:15 | Break and Networking |
| 10:15 – 11:00 | Good Industry Practices in Human Performance Tools |
| | Daniel J. Tobin, Baltimore Gas & Electric |
| 11:00 – 11:30 | EPRI Power Switching Safety and Reliability project over the past 18 years |
| | Rodney Krause, BPA |
| 11:30 – 12:00 | Human Performance: What are we learning from the Events in North America? Case Study |
| | Jake J. Mazulewicz, Dominion Virginia Power |
| | • James Merlo, NERC |
| 12:00 – 1:00 | Lunch |
| 1:00 – 1:30 | Video Event Reports Provide Visibility into Human Performance |
| | Robert D. Schwermann, Pacific Gas & Electric |
| | Tom Neary, OpCon Technologies, Inc |
| 1:30 – 2:00 | Human Performance Leadership Tools |
| | Brian Baskette, INPO |
| 2:00 – 2:45 | Enhanced Human Performance Training |
| | David W. Bowman, Entergy |
| | Tom Harvey, CSP – President Allied Safety Associates |
| | Donovan Guilbeau, Director of Human Performance, Southern Electric Corporation |
| 2:45 – 3:00 | Break and Networking |
| 3:00 – 3:30 | EPRI's Interest Group for Worker Safety Research (IGWS) |
| | Sharan Campleman, PhD MPH DABT CTR, EPRI |
| 3:30 – 4:30 | Culture of Reliability |
| | • LD Holland, <i>Duke Energy</i> |
| 4:30 – 5:00 | HP Initiatives in Action: Generator Forum and WECC Human Performance Working Group |
| | Allen D. Schriver, P.E., NextEra Energy Resources |
| | Robert D. Schwermann, Pacific Gas & Electric |
| | Ron Fenex, APS |
| 5:00 – 5:10 | The Man Between You and Dinner |
| | James Merlo, NERC |
| 5:30 – 7:00 | Evening Reception |



Thursday, March 28, 2013 - Westin Buckhead

| 7:00 – 8:00 | Breakfast |
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| 8:00 - 8:05 | Logistics and Safety — James Merlo, NERC |
| 8:05 - 8:45 | High Reliability: Putting Culture to Work |
| | • Jim Morrison, Consultant, Healthcare Performance Improvement, LLC |
| 8:45 - 9:15 | Strategic Approach to Managing Human Performance Risk |
| | Tony Muschara, Muschara Error Management Consulting, LLC |
| 9:15 – 9:30 | Break and Networking |
| 9:30 – 10:30 | How do Organizations Drive Human Performance? |
| | • Dr. Sonja B. Haber, Human Performance Analysis, Corp. |
| 10:30 – 11:30 | Industry Near Miss Reporting System |
| | Robert D. Schwermann, Pacific Gas & Electric (moderator) |
| | Jake J. Mazulewicz, <i>Dominion Virginia Power</i> |
| | • Earl Carnes, DOE, Senior Advisor, High Reliability |
| 11:30 – 12:00 | Resilient Systems Start with Humans: Failure to Rescue |
| | • Earl Carnes, DOE |
| 12:00 – 1:00 | Lunch |
| 1:00 – 2:30 | Situation Awareness |
| | • Sam Chanoski, NERC, Manager of Bulk Power System Awareness (moderator) |
| | Dr. Mica Endsley, SA Technologies |
| | • Dr. G. Kumar Venayagamoorthy, <i>Director, Real-Time Power & Intelligent Systems Lab, Clemson Univ.</i> |
| | • Dr. Michael E. Legatt, Electric Reliability Council of Texas, Inc. |
| | Kelly Blackmer, Electric Reliability Council of Texas, Inc. |
| 2:30 – 2:45 | Break and Networking |
| 2:45 – 3:40 | Cognitive Task Analysis |
| | Rusty Rae, Alstom Grid |
| | Dr. Richard "Dick" Clark, Professor Emeritus of Ed. Psychology and Technology, Univ. of Southern CA |
| | Dr. Bror Saxberg, Chief Learning Officer, Kaplan, Inc. |
| 3:45 – 4:55 | Individual Selection |
| | Gary Kaufman, Human Resources Consulting |

Doug Bailey, General Manager, Transmission Operations, TVA



- Gary Williamson, PSP Metrics
- Robin Podmore, *President, IncSys*

5:00 Closing Comments

• James Merlo, NERC

^{*}Background materials included.